



THE UNIVERSITY OF THE WEST INDIES
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July 13, 2011

Mr. Afra Raymond
Director
Raymond & Pierre Limited
111 Oxford Street
Port of Spain

Dear Mr. Raymond

**4TH BIENNIAL INTERNATIONAL BUSINESS, BANKING AND FINANCE
CONFERENCE (BBF4)**

It is with much pleasure that I write on behalf of the Conference Planning Committee to indicate how very grateful we are that you took time out from your very busy schedule to participate in the Conference.

The very clear and insightful presentation you gave was particularly well received and contributed in a most significant way to the success of the Conference.

I therefore wish to thank you most sincerely for your contribution and trust we will be able to call on you for future conferences.

Yours sincerely

Errol Simms
Chair of the Conference Planning Committee